

**“AN ENTERPRISING CURIOSITY,
AN INDEFATIGABLE SPIRIT,
TENACITY IN PURSUIT,
READINESS FOR
SENSIBLE SELF DENIAL,
AND ABOVE ALL,
COMPASSION.”**



HURRICANE ISLAND
OUTWARD BOUND SCHOOL

2017 ANNUAL REPORT

MY FRIENDS,

Captain 'Freddy' Fuller, the longtime Warden of the first Outward Bound school in Aberdovey, Wales, and a crucial contributor to the Outward Bound movement in the United States, tweaked the final lines of Alfred Lord Tennyson's great poem "Ulysses" to create the Outward Bound motto that we all know so well, "To Serve, To Strive and Not To Yield."

It is telling that Fuller associated this particular poem with the first Outward Bound School, and a sea school, at that. Tennyson speaks directly to that tension between the thirst for adventure and a longing for home that we all feel. Odysseus had spent ten years buffeted by wind, tide, storm, and fate in his quest to return home (nostos in Homeric Greek). Ithaca is not the destination, however; the journey itself is the destination. Those of us who have experienced HIOBS know this to be true.

"Ulysses" is characterized by both the pang of nostalgia and a call for the open water, much in the same way that HIOBS is a spiritual touchstone for many of us. We return time and time again, if only in our mind and imagination. HIOBS is home, wherever our association with it takes us.

And yet, the journey continues... "Come, my friends..."

Serving with you,



Eric Denny, Executive Director



OAR AWARD

In recognition and appreciation of her enormous contributions to HIOBS, Brooks Giles received the 2017 Distinguished Service Oar Award at the Annual General Meeting on August 26, 2017. Congratulations, Brooks!

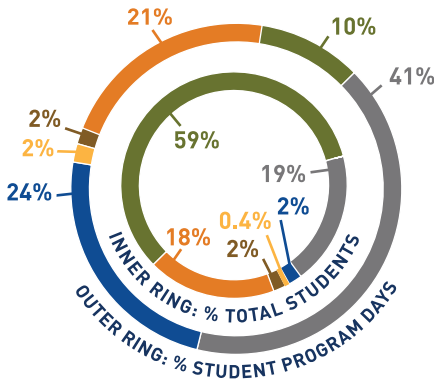
CURIOSITY

A photograph taken from the deck of a sailboat, looking out over a blue ocean under a clear sky. In the foreground, the red hull of the boat is visible, along with several red buoys and a person in a yellow life vest. In the distance, another sailboat with white sails is visible on the horizon. The word "CURIOSITY" is overlaid in white text on an orange rectangular background in the upper left.

PROGRAM REPORT

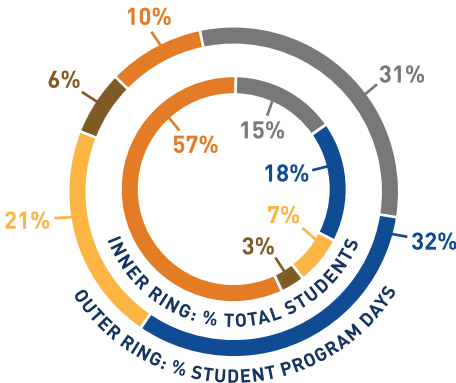
In 2017, **2162 STUDENTS** of all ages completed a Hurricane Island Outward Bound School course.

That's **15,027 DAYS** of life-changing sailing, backpacking, paddling, climbing and more—through wilderness classrooms in Maine, Florida, New Hampshire, the Bahamas, Brazil, Panama and Costa Rica.



PROGRAM TYPE

- Open Enrollment
- Semester
- Pathfinder
- Veterans
- Groups
- Outward Bound Professional



BASECAMP LOCATION

- Newry, ME
- Wheeler Bay, ME
- Florida
- Bahamas
- Offsite

“OUTWARD BOUND INSTILLS A WHOLE NEW LEVEL OF CONFIDENCE, MENTAL GRIT, SELF-WORTH, AND DISCIPLINE. IT TRULY HELPS IN PROVIDING THE TOOLS TO GO THROUGH LIFE MORE SEAMLESSLY.”

-Gina

INDEFATIGABLE

A person is rappelling down a wet, reddish-brown rock face. They are wearing a black wetsuit with teal accents on the legs, a bright orange helmet with the word "MONTANA" printed on it, and a yellow dry bag slung over their shoulder. They are holding a thick orange rope with both hands. The scene is dynamic, with water splashing around the person and the rock surface appearing very wet.

IMPACT STATEMENT FINDINGS

Based on their feedback, at the end of their Outward Bound course:



**OF STUDENTS WOULD
RECOMMEND AN OUTWARD
BOUND COURSE TO A FRIEND.**



**OF STUDENTS FEEL MORE
PREPARED TO TAKE ON
FUTURE CHALLENGES.**



**OF STUDENTS FEEL MORE
MOTIVATED TO ACCOMPLISH
THEIR GOALS.**



**OF STUDENTS HAVE A GREATER
UNDERSTANDING AND APPRECIATION
FOR THE NATURAL WORLD.**

**"I BECAME A BETTER PERSON—MENTALLY,
PHYSICALLY, AND EMOTIONALLY. I SAW MORE
STARS THAN I EVER HAVE BEFORE AND REALIZED
HOW MUCH IS OUT THERE."**

-Samuel

A photograph of three people rappelling down a dark, craggy rock face. They are wearing yellow helmets with 'CAMP' written on them, and safety harnesses. Two people are in the foreground, one in a blue shirt and one in a light blue shirt, both looking down. A third person is visible behind them, also looking down. Purple ropes are attached to their harnesses and extend upwards. The rock face is composed of large, dark, layered rock formations.

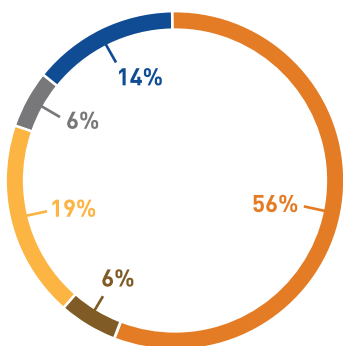
SPIRIT

PHOTO: Amber Bolduc

SCHOLARSHIP REPORT

The Hurricane Island Outward Bound School Scholarship Program is guided by a single principle: every person, regardless of means, should have the opportunity to discover more about themselves through the adventure and challenge of an Outward Bound course.

In 2017, 213 students completed 2,647 student program days of Outward Bound through the Hurricane Island Outward Bound School Scholarship Program. Our generous donors make this scholarship program possible: through their help, we were able to again fulfill every applicant's scholarship request, ensuring all students seeking an Outward Bound experience were able to pursue one.



SCHOLARSHIP AWARDS

- School/Community Groups
- Memorial
- Pinnacle
- Discovery
- Leadership

School and Community Group Programs

These nationwide award programs include those for grieving teens, veterans, students preparing for college, and high-achieving youth. To best fit key learning objectives, awards may be provided to students to attend a classic Outward Bound or custom course.

Discovery Award Program

These merit- and need-based awards—based on financial need, student motivation, and the individual's potential to excel on a wilderness expedition—provide partial tuition scholarships for students on our courses.

Pinnacle Scholars Program

The Pinnacle Scholars Program allows high-achieving students—many from economically disadvantaged backgrounds—to attend an Outward Bound course free

of charge. This program represents a partnership between Hurricane Island Outward Bound School and youth-serving organizations across the country.

Leadership Awards

Created to provide young women and men who possess demonstrated leadership potential with the opportunity to attend a 15- or 22-day course in the summer after their sophomore or junior year of high school, Leadership Awards are merit-based scholarships offered through select schools and youth-serving organizations. Each participating organization determines the criteria by which they select their Leadership Award recipient.

Memorial Scholarships

Memorial Scholarships are annual awards created in memory of a loved one. They are cherished awards and we feel honored to be able to offer these meaningful tributes.

A group of students are hiking up a steep, rocky trail. The lead student in the foreground is a young man with brown hair, wearing a black t-shirt, dark shorts, and a black headband. He is smiling at the camera while climbing. He has a large grey and black backpack and is using his hands to grip the rocks. Behind him, another student is visible, also with a large backpack. Further up the trail, another student is seen. The trail is surrounded by dense green foliage and trees. The word "PURSUIT" is written in white capital letters on an orange rectangular background in the upper right corner.

PURSUIT

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& Board President*

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Linda Edwards
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Cindy Purcell
John Remington
Kaki Smith
Mike Stanley
Sally Stetson
Sandy Stone
Dan Wyman

2017 ADMINIS- TRATIVE TEAM

Eric Denny,
Executive Director

Admissions

Mish Sommers,
Admissions Director
Sydney Cooper, *Senior
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Medical Screener*
Amber Bolduc,
*Seasonal Course
Advisor*
Erin Jackson,
*Seasonal Course
Advisor*

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Cindy Brown, *Custom
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Director*
Geoff Scott, *Custom
Programs Sales
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*Custom Programs
Coordinator*

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Erin Meyer,
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Charlie Reade,
Scholarship Outreach

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*Assistant Business
Manager*
Kathleen Philbrook,
*Accounts Receivable
Administrator*

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Kathleen Gilbert,
Marketing Director

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Director for Land*
Julia Makowski,
*Associate Program
Director for Sea*
Diane Sternberg,
*Associate Program
Director for Semesters*
Alicia Witham,
*Associate Program
Director for
Florida & Bahamas*
Sarah Chesnutt,
Staffing Manager

2017 STAFF RECOGNITION

300 Days of Service

Brad Waguespack
Meganne Radway
Anna Parker

500 Days of Service

Dana Crane
Amy Lones
Steve Melamed
Kelsy Morganwalp

1000 Days of Service

Julia Makowski
Alex Strong
Dan Wellehan

2017 Kellogg Award

Suzanne Newsom
Pierce

3 Years of Service

Rachel Milito
Hannah Flagg
Meganne Radway
Lia-Lucine Cary
Erik Ruben
Allie Miller

5 Years of Service

Jamie Bowen
Sarah Buhlman
Sam Eakle
Craig Emmes
Parker Gassett
Ben Jacques
Phoebe McGuire
Erikca Merrell
Emilee Monson
Ken Olivier
Carolyn Sauck

10 Years of Service

Beth Jackson
John Donovan
Sarah Chesnutt
Cal McKnight
Nate Miller
Janny Olivier
Brad Waguespack

15 Years of Service

Norm Greenberg

25 Years of Service

Andy Bartleet

30 Years of Service

Wendy Jordan

READINESS



PHOTO: Amber Bolduc

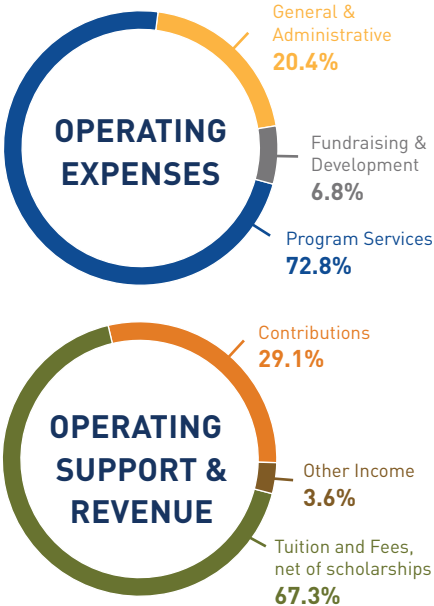
FINANCIAL REPORT

Statements of Financial Position (December 31, 2017)

ASSETS		
Cash and cash equivalents	\$	1,054,819
Cash restricted for endowments		216,591
Accounts receivable		887
Pledges receivable		151,000
Prepaid expenses		174,968
Property and equipment - net		3,092,675
Investments		3,448,850
Total Assets	\$	8,139,790

LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable	\$	82,518
Accrued expenses		232,823
Deferred revenue		334,974
Long-term debt		491,731
Total Liabilities		1,142,046

Net Assets		
Unrestricted		3,313,949
Temporarily restricted		1,077,108
Permanently restricted		2,606,687
		6,997,744
Total Liabilities and Net Assets	\$	8,139,790



Statement of Activities (Year Ended December 31, 2017)

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Operating Revenue				
Tuition and fees	\$ 3,200,031			\$ 3,200,031
Scholarships	[550,371]			[550,371]
Tuition and fees, net of scholarships	2,649,660			2,649,660
Contributions	246,122	\$ 900,248		1,146,370
Other income	143,330			143,330
Net assets released from restrictions	819,633	[819,633]		
Total Operating Revenue	3,858,745	80,615		3,939,360
Expenses				
Program services	2,806,289			2,806,289
General and administrative	786,565			786,565
Fundraising and development	262,900			262,900
Total Operating Expenses	3,855,754			3,855,754
Change in Net Assets from Operations	2,991	80,615		83,606
Non-Operating Revenue				
Contributions	150,000		\$ 383,230	533,230
Investment Income	3,522	28,493		32,015
Net gain on investments	38,348	310,269		348,617
Change in Net Assets - Non-Operating	191,870	338,762	383,230	913,862
Change in Net Assets	194,861	419,377	383,230	997,468
Net Assets, Beginning of Year	3,119,088	657,731	2,223,457	6,000,276
Net Assets, End of Year	\$ 3,313,949	\$ 1,077,108	\$ 2,606,687	\$ 6,997,744



SENSIBLE

DONOR LIST

Your generosity allows us to bring life-changing Outward Bound experiences to all students who enroll. THANK YOU for your continued support and for being a vital part of our community.

Martin H. Aaron	Jerry Bowen	Clifford B. Cole	Dyan & Tom Dyer
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Eliza C. Bailey	Christopher Bueler	Cronin	The Foreside Foundation
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Peter W. Bates	Bob & Roberta Callanan	Mary D. DeBisschop	Wendy H. Gaunt
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Eleanor Bodurow	Gerry L. Cochard	Cynthia Dutton	Stephen A. Green
Rosemary Bond	Andrew Cohn	Eleanor A. Dwight	Joseph Gregurich

A full-page photograph of two hikers crossing a river. The hiker on the left is a young man with brown hair, wearing a purple t-shirt, black shorts, and a large black backpack. He is holding a trekking pole and looking down at the water. The hiker on the right is wearing a tan bucket hat, a grey t-shirt, black shorts, and a large black backpack. They are both wading through the water, and the hiker on the right is reaching out to help the first hiker. In the background, a waterfall cascades over a rocky ledge. An orange rectangular box with the word 'TENACITY' in white capital letters is positioned in the upper right corner of the image.

TENACITY

DONOR LIST (CONTINUED)

Your generosity allows us to bring life-changing Outward Bound experiences to all students who enroll. THANK YOU for your continued support and for being a vital part of our community.

Sam Grinnell	Joseph F. Kebartas	Margaret E. Burnham	Gary Newfield
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**AND ABOVE ALL,
COMPASSION.**



**HURRICANE ISLAND
OUTWARD BOUND SCHOOL**

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